



RESTAURANT BRANDS ASIA LIMITED

DETAILS OF FAMILIARIZATION PROGRAM FOR INDEPENDENT DIRECTORS

The number of programmes attended by Independent Directors (during the year and on a cumulative basis till date)

Sr.no.	Name of the Independent Director	Number of Programmes attended during the year (2025-2026)	Number of Programmes attended on a cumulative basis till date	Number of hours spent during the year (2025-2026)	Number of hours spent on a cumulative basis till date
1	Tara Subramaniam	6	33	10	54.5
2	Sandeep Chaudhary	6	33	10	53
3	Yash Gupta	3	11	5	18.5
4	Andrew Day	6	11	11	22